

June 27, 1984

In edition is the University of Winnipeg's internal newsletter. It will normally be circulated every second Wednesday throughout the Winter Session. Notices and information must be submitted to the Public Relations Office in Room 4W16 before Noon on the Monday preceding circulation.

## BOARD HIGHLIGHTS

The following are highlights from the meeting of the Board of Regents held on Monday, June 25th:

### Report of the President

President Farquhar informed the Board about the June 7th announcement by the Hon. Lloyd Axworthy of a CMHC grant in excess of \$1 Million to I.U.S. for purposes of firmly establishing the Institute as a national centre for Canadian research on inner-city problems and urban housing issues. Dr. Farquhar confirmed that our retiring Chancellor, Dr. Rod Hunter, has generously arranged to fund a distinguished public lecture in the humanities, particularly in history and literature, for a period of at least ten years. The Roderick Hunter Lectures, announced initially at the June 11th recognition event for Dr. Hunter, will be similar in format to the Bonnycastle Lectures and the Elizabeth Laird Lectures and will provide the University with distinguished lectureships in the three major academic areas of liberal education. President Farquhar also informed the Board that he will be attending meetings in Brasilia in August at no cost to the University as the Canadian representative on the Board of the Inter-American Society for Educational Administration.

### Reports of Committees

The following recommendations of Committees were approved:

- the schedule of 1984-85 student fees consistent with the Province's 10% guideline on fee increases
- the 1984-85 University Operating Budget
- The acquisition of 391 Young Street

### Other Business

The Board gave approval to certain contractual agreements in the area of academic development:

- to authorize a contract between the University and Correctional Services Canada to establish a degree credit program by the Division of Continuing Education and Community Service at Stony Mountain Correctional Institution.

- to authorize the University to enter into academic exchange agreements with the University of Alexandria in Egypt and Ben-Gurion University in Israel.

- to authorize the University to enter into full-cost-recovery contracts for educational programs to serve the needs of students from Malaysia and Libya.

- to approve an agreement between the University and the U.W.S.A. to provide for the operation of a Daycare Centre in connection with the Child Care Worker Training Program.

### Staff Changes

#### Appointments:

Gail Benson	Administrative Clerk, Continuing Education
Wayne Kabez	Duplicating Machine Operator, Print Shop

#### Resignations:

Sharon Atnikov	Secretary II, Media
Donna Hebert	Clerk III, Recreation and Athletics
Cathie Herd	Administrative Assistant II, Dean's Office
Marcie Ozunko	Secretary II, Continuing Education

### PROMOTIONS

Dr. David Cheal to Full Professor, Sociology Department.

### SENATE DECISIONS

(made on Senate's behalf by its Executive Committee)

1. Accepted the proposal that quotas governing the admission of various categories of first-time students be established at the departmental level for each course in which enrolment will be limited.
2. Responded to the request of the trustees of the Sir William Stephenson Scholarship Fund by asking the Nominating Committee to name a 5-member scholarship selection committee which would include at least one representative from each of the Humanities, the Social Sciences and the Natural Sciences, one member of the Student Awards Committee and one other member.
3. Suspended for a period of one year six students who had been found guilty of cheating on final examinations.
4. Authorized the forwarding to the Universities Grants Commission of the request for approval of a 4-year Economics Major.
5. Approved the addition of the Geography course, 23.1200-1 (Physical Geography) to the list of courses which will fulfil the 4-year B.A. degree requirement of "a full course in Natural Science which includes a laboratory component."

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THE UNIVERSITY OF WINNIPEG

OFFICE OF THE PRESIDENT  
AND VICE-CHANCELLOR

84/08/03

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Dr. R. J. Duhamel, Chairman  
Universities Grants Commission  
Suite 226 - 530 Century Street  
Winnipeg, Manitoba  
R3H 0Y4

Dear Ron:

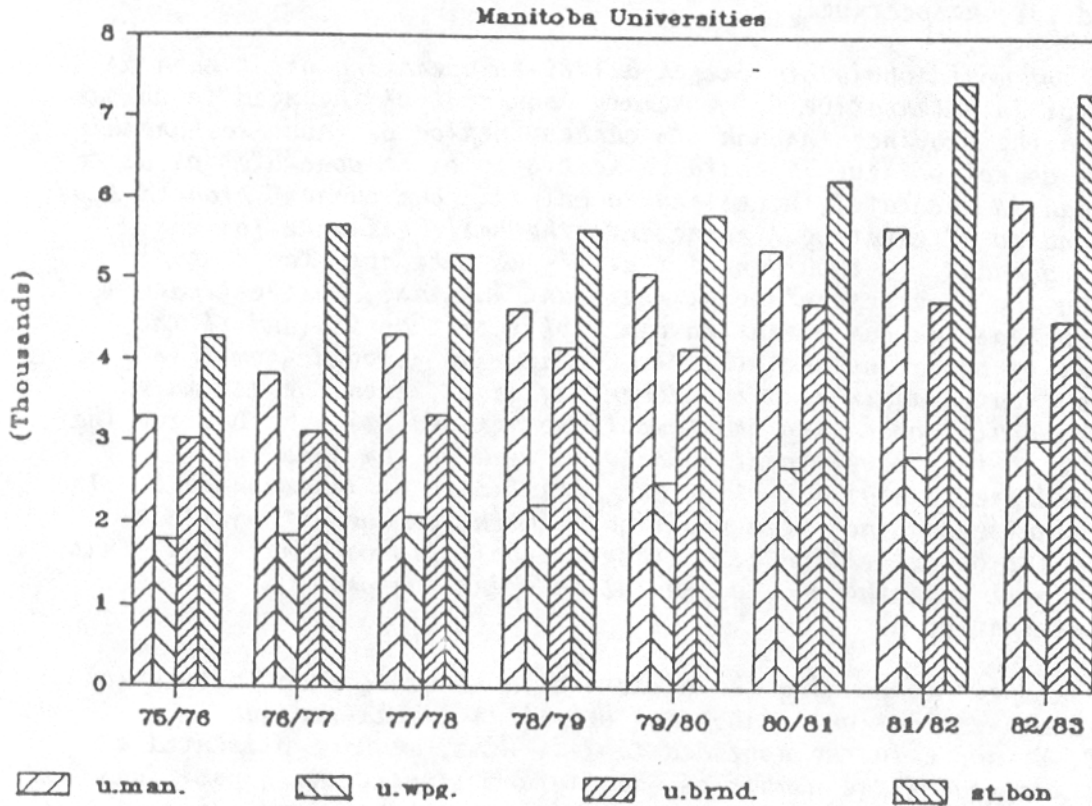
Enclosed, as requested in your letter of May 29, please find the University of Winnipeg's 1985-86 budget estimates for operating, miscellaneous capital, and major capital grants. This submission was approved for forwarding to the UGC by the Executive of our Board of Regents, on behalf of the Board at a meeting on July 24, on recommendation by the Board's Finance Committee. As usual, I shall take this opportunity to comment briefly on a few key points related to the submission.

With respect to our operating estimates, we have had to make certain basic assumptions in order to carry out the necessary calculations: we are assuming the same enrolment for 1985-86 as we anticipate for 1984-85, no increase in academic fees for 1985-86 beyond the 1984-85 level, and realistically conservative provisions for 1985-86 increases in the salary and non-salary components of our budget. Our estimated expenditures incorporate the annualized costs of operating our Athletic Centre, consistent with the Commission's extra provision for this purpose during the last seven months of the 1984-85 fiscal year; it is important to note that, if this annualized provision were treated separately again in 1985-86, then the percent increase in our regular operating grant would be about 1% lower than indicated for each of the alternatives we present herein.

We are also requesting, once again, that the operating costs of our Faculty of Theology be assumed by the UGC in the form of a supplementary provision. You will recall that we made this request last year and emphasized our view that it is completely justifiable (in fact, we believe it is discriminatory for the Commission not to provide this funding), but the UGC did not make this supplementary provision in its grant for 1984-85 - indeed, you did not even respond to our request. The need for this supplementary grant not only continues but it is becoming increasingly critical; at least one of the approximately three FTE faculty members in Theology will have to be terminated in 1985-86 if this grant is not approved.

Before responding to your request for information on the impact of various alternatives in connection with our operating grant for 1985-86, let me make one more crucial prefatory observation. On the next page, I have reproduced the "Operating Grants/FTE Enrolment" bar-graph that you published on page 20 of the UGC Annual Report for the year ending March 31, 1983.

## Operating Grants / F.T.E. Enrolment



I believe that this is the first time such information has been published in such a revealing form by the UGC. The message it carries is absolutely shocking! It appears patently obvious from this graph that the University of Winnipeg is desperately underfunded in relation to the operating grants you provide to the province's other universities. It illustrates a grievous complaint that we have been registering for several years.

While the supplementary grant for the operation of our Athletic Centre represents a modest step toward correction of our relative deprivation (and a supplementary grant for the operation of our Faculty of Theology would also help), our position remains essentially the same: I can see no justification for such radical underfunding of this University, nor do I believe that any other reasonable person would find it acceptable. I urge the Commission to take strong action immediately to redress this long-standing and irrational injustice.

Our response to your request for impact information is summarized in the table appended to this letter. In it, incorporating the features noted above, we have presented five alternatives: alternative A provides for the

As noted above, this summary underestimates these effects. The reasons for this include the following:

- (1) the effects assume that our ability to reduce would apply equally to all categories of expenditure; this is not actually the case because several of our non-salary expenditures are non-discretionary and simply cannot be reduced (e.g., energy, utilities, and maintenance costs) and we would thus have to terminate a larger number of personnel;
- (2) the effects assume that we would have the flexibility to reduce our faculty and support staff complements in equal proportions; this is unlikely, since we have little flexibility in some of our support staff categories and we would thus have to eliminate a larger number of faculty positions;
- (3) the effects assume that the elimination of positions would reduce our expenditures by the amount of the salaries involved; in fact, for most of the faculty positions, the expenditure reductions would be equivalent in 1985-86 to only 7/12ths of the annual salaries involved;
- (4) the effects assume that whatever reductions in faculty salaries were possible could be implemented in 1985-86; this is simply untrue because we are bound (as are most other universities in Canada) by negotiated agreements for financial exigency that entail two-year lag periods and severance payments which means that, no matter how firmly we managed such retrenchment, we would carry absolutely unavoidable and very large deficits for at least the next two years;
- (5) if it ever became possible for us to reduce faculty positions in significant numbers, this would result in further substantial reductions in the number of courses we could offer, and consequently in the number of students we could admit and the amount of revenue we could obtain through academic fees - which would escalate our projected deficits and therefore multiply all of the factors of underestimation noted above; and
- (6) each such escalation of the projected deficits would, through the same progression, lead to further escalations of the deficits, and the ultimate result is clearly impossible to calculate but it could broach on the virtual disappearance of our University.

In the above, I have referred only to the quantitative implications of alternatives C, D, and E. The qualitative, socio-psychological, and political impacts of them boggle the mind and cannot be ignored. Ironically, such actions taken for financial reasons could lead to serious economic deterioration for the province because of the significant contribution our University makes to Manitoba's economy.

This raises an important question of provincial policy: Is it the government's intention ultimately to destroy our university sector (as would likely be the case eventually with alternatives C, D, and E), or are we facing a temporary period of supreme hardship? The answer to this question critically affects our own planning and it must also affect the attitude that the Commission would take toward the huge deficits that we would unavoidably incur. We would sincerely appreciate your answering this question for us.

In connection with our miscellaneous capital estimates, whereas we needed in 1984-85 a grant approximately four times larger than what we were awarded in 1983-84, we in fact received a grant that was substantially lower than that of the previous year. Thus, most of the needs conveyed to you for our 1984-85 grant are now even more desperate. Moreover, additional needs have naturally arisen (such as provision to introduce an integrated on-line cataloguing system and to establish compact storage facilities for low-circulation holdings in our Library). Our estimated need for over \$2 million in 1985-86 has been arrived at after thorough vetting, and we believe it to be responsible and realistic.

In regard to major capital, we assume that construction of our Athletic Centre will be completed in the current year and so we are submitting no further estimates for 1985-86. However, I would remind you of the July 10 letter from our Controller to Mr. Goldstine, requesting reimbursement for the properties we have continued to purchase (as planned) adjacent to our new Athletic Centre. Mr. Goldstine has replied that this amount of \$113,250 should be considered in the context of our major capital estimates for 1985-86, and I therefore request that the UGC consider it as such.

In conclusion, the University of Winnipeg's ability to provide academic leadership seems to be in severe jeopardy, and we would welcome an opportunity to meet with the Commission in order to elaborate upon this submission and to respond to any questions that UGC members may have about it.

Yours sincerely,

Robin H. Farquhar  
President

RHF/ba  
Attachments

UNIVERSITY OF WINNIPEG

Table I

1985-86 Operating Grant Submission

IMPACT OF VARIOUS GRANT LEVELS

\$000

	A	B	C	D	E
	<u>University Estimate</u>	<u>University estimate plus replacement of \$490 cut from 1984-85</u>	<u>No Increase in Grant</u>	<u>5% reduction in Grant</u>	<u>10% reduction in Grant</u>
<b>INCOME</b>					
Grant	17,675	18,165	16,023	15,222	14,421
Fees	4,466	4,466	4,466	4,466	4,466
Other	<u>100</u>	<u>100</u>	<u>100</u>	<u>100</u>	<u>100</u>
	22,241	22,731	20,589	19,788	18,987
<b>EXPENDITURE</b>					
	22,241	22,731	22,241	22,241	22,241
<b>DEFICIT</b>					
			1,652	2,453	3,254
<b>THEOLOGY GRANT</b>					
	90	90	73	69	66

12 Sept'84

UNIVERSITY OF WINNIPEG

Table II

1985-86 Operating Grant Submission

IMPACT OF VARIOUS GRANT LEVELS

	C	D	E
	<u>No Increase in Grant</u>	<u>5% reduction in Grant</u>	<u>10% reduction in Grant</u>
DEFICIT (\$000)	1,652	2,453	3,254
Reductions required: >			
Academic salaries pro rata (\$000)	769	1,142	1,515
Support salaries pro rata (\$000)	438	650	863
Faculty positions at \$30,000 p.a.	26	38	50
Support positions at \$20,000 p.a.	22	33	43
Courses dropped at 3 per faculty member	78	114	150
Course registrations at 40 per course	3,120	4,560	6,000
Students denied access at average of 3 courses each	1,040	1,520	2,000